Northern Arizona University Office of Affirmative Action and Equal Opportunity FACULTY SEARCH GUIDE

Inappropriate Reference Questions:

Questions unrelated to the candidate's ability to perform the functions of the position, such as the following, create potential liability for the university and should **not** be asked:

1.	has quite a resume. How old is he/she?
2.	I noticed that has a physical impairment. How did you
	accommodate that in the workplace?
3.	Our department presently consists only of women. How do you see
	fitting in within that environment?
4.	has an interesting accent. What can you tell us
	about his/her background?
5.	We need someone in this position who will fit in with our students. How do
	you see fitting in with traditionally aged college students? OR
	We need someone in this position who will fit in with our predominantly
	male students. How to you see fitting in within that
	environment?
6.	We notice that belongs to a number of
	Black/Hispanic/Asian professional organizations. We are particularly
	interested in diversifying our faculty. Can you tell us whether is
	African American/Hispanic/Asian?