Board of Regents Meeting April 7-8, 2016 Item #2 Page 83 of 194

PROGRAM FEE REQUEST

Northern Arizona University **College/School School of Health and Human Services** University Department Physical Therapy and Athletic Training Program: MS in Athletic Training - Flagstaff campus Graduate__x___ Undergraduate _____ **Upper Division** Lower Division \$_1,500/sem for Phx Biomed New campus program (Proposed) (Effective Date) \$___\$500/sem for Flag \$1,000/sem for Flag **Existing** program program 2014 (Current) (Year Approved) (Proposed) Rationale for Request (~100 words) Athletic Training, like many health related degree programs, requires that students become familiar with the use of state of the art, technologically advanced, equipment that is expensive to purchase and maintain. Additionally, clinical experiences are the foundation of this two-year program with students entering their first rotation in their first semester. Developing and maintaining the contacts that make the clinical rotations available takes significant time for personnel and additional funds. The Athletic Training program at the Phoenix Biomedical Campus, set to open in July, 2016, will provide access to students who cannot make a two-year commitment to residing in Flagstaff. The program at the PBC requires a larger fee since, unlike the Flagstaff program, it operates on a complete cost-recovery basis including higher facility costs in the Phoenix Biomedical Campus Health Sciences Education Building. **Compliance with Board Guidelines (~250 words)** This fee is fully compliant with board guidelines. 14% of the fee receipts will be set aside for student fee scholarships. Standard university procedures will be used to ensure that the revenues from the fee are spent in compliance with board guidelines. Student Consultation (~100 words) We consulted with our current MS-AT students on our Flagstaff campus. The students agreed that the benefits derived from continuing the technical equipment, support, and learning opportunities currently afforded to them by the existing fee would be enhanced with a fee increase. These benefits outweighed concerns for a higher fee.

The entry-level master's in Athletic Training is a relatively new degree, offered by less than 30 institutions nationwide. Of the identified institutions, NAU's tuition, institutional fees and program fees would be in the middle of comparative costs:

College	Annual Tuition/Fees
Manchester College	\$25,850
St. Louis University	\$25,000
Tennessee at Chattanooga	\$16,700
California Baptist	\$16,680
Virginia Commonwealth	\$11,520
NAU	\$10,38 <mark>2</mark>
Texas A&M	\$10,000
Stephen F Austin	\$8,826
San Jose State	\$8,356
U of Nebraska, Omaha	\$7,350
UNC Greensboro	\$6,724
Montana State	\$6,590

ACCOUNTABILITY

Proposed Annual Revenue

Program Fee	\$	\$2,000 (Flag) \$3,000 PBC
Number of Students	#	40 Flag , 60 PBC (two year program)
Total Revenue	=	\$260,000 at pgm capacity

Financial Aid Set Aside	\$	\$36,400
Institutional and Advising Personnel	\$	\$80,000
Support Staff	\$	\$60,000
Operating Expenses	\$	\$83,600
Total Program Costs	=	\$260,000

Board of Regents Meeting April 7-8, 2016 Item #2 Page 83 of 194

PROGRAM FEE REQUEST

Northern Arizona University **College/School School of Health and Human Services** University Department Physical Therapy and Athletic Training Program: MS in Athletic Training - Flagstaff campus Graduate__x___ Undergraduate _____ **Upper Division** Lower Division \$_1,500/sem for Phx Biomed New campus program (Proposed) (Effective Date) \$___\$500/sem for Flag _\$1,000/sem for Flag **Existing** program program 2014 (Current) (Year Approved) (Proposed) Rationale for Request (~100 words) Athletic Training, like many health related degree programs, requires that students become familiar with the use of state of the art, technologically advanced, equipment that is expensive to purchase and maintain. Additionally, clinical experiences are the foundation of this two-year program with students entering their first rotation in their first semester. Developing and maintaining the contacts that make the clinical rotations available takes significant time for personnel and additional funds. The Athletic Training program at the Phoenix Biomedical Campus, set to open in July, 2016, will provide access to students who cannot make a two-year commitment to residing in Flagstaff. The program at the PBC requires a larger fee since, unlike the Flagstaff program, it operates on a complete cost-recovery basis including higher facility costs in the Phoenix Biomedical Campus Health Sciences Education Building. **Compliance with Board Guidelines (~250 words)** This fee is fully compliant with board guidelines. 14% of the fee receipts will be set aside for student fee scholarships. Standard university procedures will be used to ensure that the revenues from the fee are spent in compliance with board guidelines. Student Consultation (~100 words) We consulted with our current MS-AT students on our Flagstaff campus. The students agreed that the benefits derived from continuing the technical equipment, support, and learning opportunities currently afforded to them by the existing fee would be enhanced with a fee increase. These benefits outweighed concerns for a higher fee.

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Board of Regents Meeting April 7-8, 2016 Item #2 Page 81 of 194

PROGRAM FEE REQUEST (MODIFICATION)

University	Northern A	rizona University	_College/School	College of Health ar	nd Human Services
Department_	Communica	tion Sciences and Disorders	Program MS i	n Clinical Speech-Lang	guage Pathology
	Graduate	X Unde	rgraduate	• •	Division Division
	New	\$ 40 per credit hour (Proposed) \$ _30 per credit hour		ner 2017 Effective Date)	
	Existing	(Proposed)	<u>Summer</u>	2012 - present	2012 (Year Approved)

Rationale for Request (~100 words)

This request is a modification to our 2012 approved Program Fee Request. It increases our program fee from \$30 per credit hour (\$1800 cap) to \$40 per credit hour (no cap).

Communication Sciences and Disorders (CSD) Program Fees are needed to scale up instruction and technologies and to ensure program viability and quality as the scope of practice expands. Ongoing review and continual improvements are needed to maintain our accreditation status with the Council on Academic Accreditation in Audiology and Speech-Language Pathology of the American Speech-Language-Hearing Association. The revenue generated from program fees will support all aspects of the students' educational experience, including providing new instructional enhancements, staffing supervisory clinical faculty, maintaining databases to monitor student training, and funding equipment/facility upgrades.

Compliance with Board Guidelines (~250 words)

This request is consistent with ABOR Policy 4-104, "Procedure for Setting and Distributing Program Fees".

ABOR's Financial Aid set aside of 14% of Program Fees for need-based aid/scholarships will preserve accessibility for eligible students to receive scholarships through the Office of Financial Aid to pay for the Program Fees. NAU's tuition rates remain favorable when related to our comparator institutions. With the proposed program fee, NAU's resident tuition ranks 8th out of 16 comparator institutions and remains more affordable than any other program, public or private, in the state.

The American Speech-Language-Hearing Association indicates that persons practicing with a Master's Degree in Clinical Speech-Language Pathology earn 38-40% higher salaries than persons practicing with a bachelor's degree. Median salaries for speech-language pathologists working in school positions are approximately \$60,000 while median salaries of those working in medical care facilities are approximately \$71,500. Over a 20 year career, annual salaries rise approximately \$1,200 per year. Northern Arizona University provides a high quality Clinical Speech-Language Pathology master's degree program. The program has a three year average of first time Praxis pass rates of 99%, on-time graduation rates above 97% and nearly 96% employment rates following graduation.

Student Consultation (~100 words)

When the initial program fee was approved in 2012, two meetings were held with the Full Time students to explain the program fees. In addition, an explanatory letter was sent to the Summers Only students who were not on campus at the time. The letter provided the rationale for the proposed fees and invited comments. The current proposal modification is expected to go into effect in Summer and Fall 2017 as the existing Program Fee has been posted in our CSD Graduate Handbook since the beginning of our admissions cycle in September 2015. Upon approval by ABOR, the new Program Fee will be posted in the CSD Graduate Student Handbook and announced to the students who will be enrolled in Summer 2017 and Fall 2017. Further, we will include information about the program fees in all acceptance letters for Summer 2017 and Fall 2017.

With this fee, the cost of Northern Arizona University's program will be 10th among the university's board-approved peers.

Institution

Graduate Resident Tuition per year (2 semesters/3 quarters)

Northern Illinois University	\$16,928
University of Maine	\$15,048
George Mason University	\$14,904
Western Michigan University	\$12,728
Southern Illinois University, Carbondale	\$14,000
University of Akron	\$10,938
Kent State University	\$10,650
Northern Arizona University (with program fee)	\$ 10,566
Ohio University Main Campus	\$ 10,536
University of Alabama	\$ 10,170
Bowling Green State University	\$ 10,168
Georgia State University	\$ 9,808
Old Dominion University	\$ 9,400
University of North Carolina, Greensboro	\$ 7,490
Wichita State University	\$ 6,666
University of Nevada, Las Vegas	\$ 6,456

ACCOUNTABILITY

Financial Aid Set Aside Amount: <u>14 %</u>

Proposed Annual Revenue

Total Revenue after full implementation	= \$140,800
Number of Students FY '17 (133 Summers Students # 43 Full Time Students
Program Fee	\$ 20 crhr/\$40 per crhr

Financial Aid Set Aside	\$	19,712
Institutional and Advising Personnel	\$	30,088
Support Staff	\$	46,000
Operating Expenses	\$	45,000
Total Program Costs	=	\$140,800

2023: This document supports Nursing-Advanced Practice (name change documented below); Nursing-Family Nurse Practitioner, Post MS and Nursing, MS- at \$60 per credit

PROGRAM FEE REQUEST

Board of Regents Meeting April 7-8, 2016 Item #2 Page 79 of 194

S and Nursing, MS- at \$60 per credit	Callaga /Sahaal	CHILE	Fage 79 01 194	
Jniversity <u>NAU</u>	College/School	CHHS Nursing Generalist, MS		
Department School of Nursing	Program_I	MS and Post MS FNP Cer	tificate	
Graduate <u>X</u>	Undergraduate		Ipper Division ower Division	
New \$	\$60/Credit (Proposed)	(Effective Date)		
Existing	<u>\$</u>	\$40/credit	2010	
Rationale for Request (~100 wor	rds)			
Nursing eliminated all course fees and is still understood to apply to all tracks Practitioner, MS and Post MS FNP Cert	avel to student clinical sites to ever these courses. We are requesting increasing it to \$60/credit hour. Oper credit hour fee for "Master of Scien incorporated an increase for the existing of the Nursing, MS. This includes the Nicificate. In 2022, Nursing-Generalist, MS	valuate performance, and ng that these be incorpor nce in Nursing (all tracks)". In 2 ng MS program fee. While not laursing-Generalist, MS, in addit decommissioned. In 2023 Far	for specific clinical rated into the existing MS 2016, as documented here, listed specifically, the program fee ion to the Family Nurse mily Nurse Practitioner changed in	
Compliance with Board Guidelines (~250 words) Existing program fees are used to help cover staff positions for advisement and student support, documentation software, and faculty travel to statewide and clinical sites. The addition of funds previously derived from individual class fees would augment current program fees to cover these and new costs for program delivery, such as software to track student clinical documents and clinical portfolios, and recruitment.				
Student Consultation (~100 wor	ds)			
Incorporation into standard progplanning.	gram fee meets student requests	for more succinct inform	nation for financial aid	

Page 80 of 194

MARKET PRICING

ASU does not offer an FNP track masters. They do have 6 other tracks. They are 33-35 credit hours with a tuition of \$758 per credit. The program fees are \$750 for full-time students (7 credit hours or more) per semester or \$107 per credit hour for 7 credit or less per semester.

UA does not offer an FNP program. They do have 2 other MS tracks. The MEPN track has a tuition of \$5520 for 1+ units and a program fee of \$3969.06. Their RN to MS track has a tuition of \$789 per credit and a program fee of \$2600 per semester.

Walden University is a 51 credit hour program with a tuition cost of \$445 per credit hour for their general tracks. Their FNP track is a 56 credit hour program with a tuition cost of \$650 per credit hour. There is a \$125 fee per quarter for all tracks.

Chamberlain University offers a non-FNP track and an FNP track. The tuition for the non-FNP track is \$650 per credit and for the FNP track it is \$665 per credit. The non-FNP track has a \$75 and a \$150 fee per session. The FNP track has a \$150 per session fee and a \$6000 fee.

ACCOUNTABILITY

Financial Aid Set Aside Amount: <u>14</u>%

Proposed Annual Revenue

Program Fee	\$	720
Number of Students	#	184
Total Revenue	=	132,480

Financial Aid Set Aside	\$	18,547
Institutional and Advising Personnel	\$	9,847
Support Staff	\$	25,218
Operating Expenses	\$	78,868
Total Program Costs	=	132,480

Request to Rename Academic Program

University: Northern Arizona University

Current Name of Academic Program:
Master of Science in Nursing – Family Nurse Practitioner
New Name of Academic Program:
Master of Science in Nursing—Advanced Practice
Academic Department:
School of Nursing
Geographic Site:
Flagstaff
Instructional Modality:
Hybrid
Brief Program Description:

The advanced practice nursing programs prepares nurse practitioner students through didactic and clinic experience to treat and diagnose illnesses, manage chronic disease, and provide evidence-based care and education for the population focus they are admitted into.

Two emphasis areas will be incorporated into the newly named degree program: NAU will keep the Family Nurse Practitioner program and will expand to include an emphasis in Psychiatric Mental Health Nurse Practitioner.

The programs are collectively hybrid utilizing a mixture of online didactic coursework, oncampus intensives, and on-site clinical practicums. Students will be eligible for state certification in Arizona and for national certification upon completion of their program.

Reason for Renaming the Program:

Due to the New Economy Initiative, NAU School of Nursing is expanding its offering of Master of Science in Nursing degrees. Currently, the MS Nursing clinical, or advanced practice, program has only one area of expertise-Family Nurse Practitioner. Beginning in Fall 2023, the MS Nursing clinical program is planned to have two emphases:

1) Family Nurse Practitioner, and

2) Psychiatric Mental Health Nurse Practitioner. Both the Family Nurse Practitioner and Psychiatric Mental Health Nurse Practitioner are considered Advanced Practice Registered Nurses.

To differentiate this clinically focused program from the MS Nursing non-clinical program (previously known as the MS in Nursing Generalist), the program name will be Nursing—Advanced Practice, Master of Science degree. Both the Family Nurse Practitioner and Psychiatric Mental Health Nurse Practitioner emphases will share a core curriculum as required by accreditation and regulatory standards which will also present the most cost-effective way of incorporating the Nursing—Advanced Practice, Master of Science degree, Psychiatric Mental Health Nurse Practitioner emphasis.

Additionally, by changing the program name from MS Nursing-Family Nurse Practitioner to MS Nursing-Advanced Practice, other specialty focused Advanced Practice Registered Nursing emphases can be incorporated into the program as the industry need arises. Examples of other emphases include: Adult-Gerontology Primary Care and Acute Care, Pediatrics, Neonatal, Women's Health, and Emergency.

Executive Director Signature:

Date: 1-19-2023

Board of Regents Meeting April 7-8, 2016 Item #2 Page 77 of 194

PROGRAM FEE REQUEST

University	NAU		College/Schoo	I CHHS	
Department_	School of Nursi	ng	Progra	ım <u>DNP</u>	
	Graduate <u>X</u>	_	Undergradua	ate	Upper Division Lower Division
	New Existing	\$	\$60/Credit (Proposed) (Proposed)	(Effective Date) _\$40/credit_ (Current)	
The current to student courses. W	clinical sites to eval e are requesting the	for staff po luate perfor nat these be	mance, and for spec	cific clinical documentat D/credit hour, to \$60/cre	, for supervising faculty to travel ion software used in these edit hour to be in line with the
The additio		creased pro	gram fees are inten ents and clinical port		for program delivery, such as ranslational research, inter-
	nsultation (~100 w		meets student requ	ests for more succinct in	nformation for financial aid

Page 78 of 194

MARKET PRICING

ASU is an 84 credit hour program with a tuition of \$758 per credit hour. Their program fee is currently \$2000 per semester for full time students (7 credits or more) or \$286 per credit under 7 credit hours.

University of Arizona is a 71 - 75 credit hour program (depending on specialty) with a tuition of \$789 pre credit and \$2600 program fee per semester.

Capella University is a 52 credit hour program with a tuition of \$775 per credit. There is a \$1495 colloquia fee, a \$275 weekend-in-Residence fee, and a \$2990 - \$3265 Year-in-Residence Extended Seminar list for Doctoral programs.

Walden University is a 47 credit hour program with a tuition cost of \$800 per credit hour. There is a \$125 fee per quarter.

Chamberlain University offers a DNP. Their tuition is \$750 per credit hour with 2 different session fees of \$600 and \$125 per session.

ACCOUNTABILITY

Financial Aid Set Aside Amount: <u>14</u>%

Proposed Annual Revenue

Program Fee	\$	720
Number of Students	#	14
Total Revenue		10,080

Financial Aid Set Aside	\$	1,411
Institutional and Advising Personnel	\$	0
Support Staff	\$	0
Operating Expenses	\$	8,669
Total Program Costs	=	10,080

PROGRAM FEE REQUEST

University Northern Arizona University			College/Sch	ool <u>College of</u>	f Health and Human Services		
Department C	Occupational Th	erapy		Program	Doctor of	f Occupational Therapy	
(Graduate\$11,	000/yea	nr	Undergradu	ate	Upper Division Lower Division	
Nev	N	\$					
			(Proposed)		(Effective Date	2)	
Exis	sting	\$		<u> </u>			
Rationale for R	equest (~100 w	ords)	(Proposed)		(Current)	(Year Approved)	
This Occupation	nal Therapy pro	gram, th	e first such pro	ogram at an A	rizona public ins	titution, is expected to admit it	ίS
first class for fa	II, 2014. The en	try-level	Doctor of Occ	upational The	rapy (OTD) degr	ee is a 141 credit hour, 33-mor	ıth
program that p	repares the stu	dent to l	oe licensed as a	an Occupation	nal Therapist. Th	ne anticipated program cost wil	l be
covered through	h student fees.	When th	ne program is f	ully establish	ed, (in FY17), it v	vill admit 45 students annually.	
_				•		eliminary estimates are that, u	
						sity must collect \$13,400 per ye	
	e from each stu					οιι,αστ σοιισστ μ = σ, ισσ μσι γ.	
l in a program re	e nom caen ste	ident in	order to cover	the projected			

Compliance with Board Guidelines (~250 words)

The NAU Occupational Therapy (OT) Program was developed to address Arizona's current and projected severe shortages of occupational therapists in Arizona, as described in Stephen Collier's 2006 ABOR medical workforce report. The National Board for Certification in occupational therapy reports that the population: OTR practitioner ratio nationally is 1:2485. Arizona is currently nearly 50% higher: 1:3523. The NAU OT Program will be the only Arizona OT program at a public institution and the only one offering the Doctor of Occupational Therapy degree. The two existing OT programs in Arizona are currently housed at two private institutions with total FY14 program costs to students to earn a *master's degree* only of 113% and 123% respectively compared to the proposed FY15 cost to Arizona resident to *earn a doctoral degree from the NAU* program. In other words, the NAU graduate will earn a doctoral degree (OTD) going to school for an additional six months with lower total program costs (\$7,800 and \$14,415, respectively).

The program costs support the rigor of a doctoral curriculum leading to professional practice credentials, faculty quality, shared Phoenix Biomedical campus costs and the facilities and instructional resources demanded by the OT accreditation process. The funds are requisite to support doctoral level education which included outcomes related to academic practice preparation, scholarship, fieldwork education, and individually-mentored, specialty-practice residencies. The financial set aside for this program will be 14%. The program's partnership with the University of Arizona, College of Medicine will result in a high quality OT program projected to be nationally competitive preparing graduates who will be in high demand, therefore, program graduates will have multiple job offers. NAU will use standard university processes to ensure funds are spent for appropriate purposes.

Student Consultation (~100 words)

The program is in development and will not admit students until Fall 2014, thus no students are available for consultation. However, the program director has held several informational sessions where the program was explained and discussed with prospective students. Overwhelmingly, prospective applicants stated that the NAU OT Program's proposed tuition and fees would be a welcome relief from the higher costs at Arizona's two private OT programs as well as offered a higher degree outcome (OTD instead of master's degree). Conversations during applicant interviews have confirmed that the proposed fees are not viewed negatively by prospective students.

MARKET PRICING The U.S Bureau of Labor Statistics projects a 33% increased need for occupational therapists between the years 2010-2020 with a current average wage of \$76,400. The *U.S News and World Report* (2013) states that the current unemployment rate across the U.S. is 0.4% for occupational therapy and is ranked # 7 as one of the "Best Health Care Jobs" and #11 in "The 100 Best Jobs." The following table compares the total program tuition and fees of all accredited OTD programs in the U.S. (top chart) and a sampling of bordering master's-degree programs. NAU's proposed total program resident tuition/fees rank 2nd lowest of the 12 accredited doctoral programs listed, and 4th lowest of all 22 programs, public and private schools surveyed.

			Tot	al Program	m Tui	tion and Fe	es
OT Program	State	Funding	Degree	Resident	Rank	Non-resident	Ranl
Colorado State University	со	Public	masters	\$37,800	1	\$75,600	-
University of Toledo	ОН	Public	doctorate	\$52,142	2	\$93,079	8
University of Utah	UT	Public	masters	\$62,022	3	\$136,927	20
Northern Arizona University	AZ	Public	doctorate	\$62,380	4	\$95,656	10
Salus University	PA	Private	doctorate	\$68,320	5	\$68,320	1
University of Tennessee- Chatanooga	TN	Public	doctorate	\$69,498	6	\$168,363	21
A.T. Still	AZ	Private	masters	\$70,225	7	\$70,225	2
Touro University - Las Vegas	NV	Private	masters	\$73,482	8	\$73,482	3
Midwestern University	AZ	Private	masters	\$76,794	9	\$76,794	5
University of St. Augustine- California	CA	Private	masters	\$79,710	10	\$79,710	(
Dominican University of California	CA	Private	masters	\$81,200	11	\$81,200	7
Samuel Merritt University	CA	Private	masters	\$95,000	12	\$95,000	9
Pacific University	WA	Private	doctorate	\$96,186	13	\$96,186	11
Mary Baldwin College	VA	Private	doctorate	\$98,250	14	\$98,250	12
Loma Linda University	CA	Private	masters	\$99,000	15	\$99,000	13
Belmont	TN	Private	doctorate	\$108,850	16	\$108,850	14
University of Southern California	CA	Private	masters	\$109,636	17	\$109,636	15
MGH Institute of Health Professions	MA	Private	doctorate	\$110,800	18	\$110,800	16
Washington University	WA	Private	doctorate	\$112,647	19	\$112,647	17
Nova Southeastern University-Tampa	FL	Private	doctorate	\$120,000	20	\$120,000	18
Creighton: Main Campus	NB	Private	doctorate	\$122,696	21	\$122,696	19
University of the Sciences	PA	Private	doctorate	\$189,557	22	\$189,557	22
						Compare w/NAU	
Average Public Institution Total Tuition	and Fees		Doctoral	\$61,340	n= 3	+\$1040	
			Masters	\$49,911	n= 2		
		NAU	Doctoral	\$62,380		\$95,656	
Average Private Institution Total Tuition	n and Fee	5	Doctoral	\$114, 145	n= 8	-\$51765	
			Masters	\$85,631	n=9		

ACCOUNTABILITY

Financial Aid Set Aside Amount: __14___%

Proposed Annual Revenue

Program Fee	\$	11,000
Number of Students at full build-out	#	135
Total Revenue	=	\$1,485,000

Financial Aid Set Aside	\$	207,900
Institutional and Advising Personnel	\$	
Support Staff	\$	\$97,862
Operating Expenses	\$	\$1,179,238
Total Program Costs	=	\$1,485,000

REGENTS

PROGRAM FEE REQUEST - CHANGE TO EXISTING

University: Northern Arizona University	College/School: Health and Human Services					
Department: Physical Therapy	Program: Physical Therapy DPT Programs - All campuses & Hybrid					
○ Both ○ Graduate	Underg	graduate Upper	Division	Choose Or	ne Option	
Resident: \$ 3,000 /semester Current Rate	\$ 5,200 Pro	/semester	Effective Date (this field you may		2023 ption just by typing it in bo	x)
Non-Resident: \$ 3,000 /semester Current Rate	\$ 5,200 Pro	/semester oposed Rate	Effective Date (this field you may		2023 ption just by typing it in bo	-x)
Program Fee History: Resident: Date Fee Established Fall 2019	and original	amount <u>\$ 1,250</u>	Fall	2019	e to fee (Date/Amount \$ 2,500 e to fee (Date/Amount	
Non-Resident: Date Fee Established Fall 2019	and original	amount <u>\$ 1,250</u>	Fall	2019	\$ 2,500	
Other Applicable Fees in School/Prog	ram	Resident:	Non-Resident:			
Applicable differential tuition amount:						
Number of classes within the program with	n a fee:	0	0			
Percent of classes within the program with	a fee:	0%	0%			

Purpose (Please provide a brief statement detailing the purpose of the fee, including the anticipated expenditures of fee revenue and benefits the fee will provide students. Include an explanation of the additional benefits funded by the increase.)

The program fee supports student expenses related to our specialized needs related to the high-quality education of health professionals. The students directly benefit from these funds during their time in the program and allow us to meet the operational costs for our DPT programs. The program fee is paid by the students for each fall and spring semester they are in the program, but not summer, for a total of five semesters of program fee assessment.

Justification (Please provide a brief statement on what the proposal is intended to pay for and how much of the costs will be covered by the incremental revenue)

The proposed increase in fees and consistency in fees across campuses and delivery modes will allow us to cover costs related to: staff and faculty to support instruction and student attainment and success; operations; instructional labs for both residential and hybrid DPT programs; simulation labs for residential and hybrid DPT programs; equipment maintenance and repair; and specialized software needs. The new fee amount will be applied to students starting Fall 2023 with the current fee applying to existing students.

Student Consultation (Please describe the method and outcomes of student consultation)

We consulted with currently enrolled students through two different means: an online survey and a virtual meeting with students from both the Flagstaff and Phoenix campuses. While students expressed concern over a fee increase, they also shared extensive opportunities to improve the program through updated technological support and equipment, increased access to simulation labs, and expanded access to simulation lab opportunities—all of which are needs the increase in program fees will allow us to fulfill.

Institution	Dograo	Annual Price				
Institution	Degree	Resident	Nonresident	Online		
UNLV	DPT (total costs: tuition+fees)	\$ 68,109	\$ 113,725			
University of New Mexico	DPT (total costs: tuition+fees)	56,383.64	94,251.94			
San Diego State University	DPT (total costs: tuition+fees)	94,858.00	142,814.00			
University of Utah	DPT (total costs: tuition+fees)	80,208.29	156,480.00			
AT Still University -PHX	DPT (total costs: tuition+fees)	119,912.00	119,912.00			
Midwestern University-PHX	DPT (total costs: tuition+fees)	135,969.00	135,969.00			
Creighton University-PHX	DPT (total costs: tuition+fees)	157,758.00	157,758.00			
Tufts University-PHX	DPT (total costs: tuition+fees)	118,374.00	118,374.00			
University of Southern California	DPT (online only;total costs tuition+fees))			205,527.00		
NAU - Flagstaff	DPT (total cost: current tuition+proposed increase in fees)	66,639.00	106,614.00			
NAU - PBC	DPT (total cost: current tuition+proposed increase in fees)	61,859.00	106,349.00			

BUDGET

Financial Aid Set Aside (FSA) Amount: 14.0%

Proposed Annual Revenue

Program Fee Amount \$	10400
Number of Students #	350
Total Revenue =	\$ 3,640,000.00

Financial Aid Set Aside	\$	\$ 509,600.00
Administrative Service Charge	\$	
Admin Staff/Faculty	\$	\$ 491,400.00
Operating Costs	\$	\$ 1,383,200.00
Clinical Lab - Residential	\$	\$ 109,200.00
Immersion Lab - Hybrid	\$	\$ 145,600.00
Simulation - Residential and Hybrid Program	\$	\$ 728,000.00
Equipment Replacement/Repair	\$	\$ 36,400.00
Technology & Software Licenses	\$	\$ 236,600.00
Total Program Costs	=	\$ 3,640,000.00



PROGRAM FEE REQUEST - CHANGE TO EXISTING

Board of Regents Meeting April 11-12, 2019 Item #1 NAU Page 31 of 53

University: No	rthern Arizor	na University	College/School: Col		ege of Health ar	nd Human S	ervices
Department: F	Physician Ass	sistant Studies	S Pr	ogram: Physician	Assistant Progr	am	
OBoth	Grad	uate	O Under	graduate			
Resident: \$4	,667	/semester	\$ 6,667	/semester	Effective Da		2019
	Current F	Rate	Pr	oposed Rate	(this field you m	ay enter other o	ption just by typing it in box)
Non-Residen	t: -,667 Current F	/semester	\$ 6,667	/semester	Effective Da		2019 ption just by typing it in box)
Dua		rate	FI	орозеи кате	(triis field you fil	ay enter other o	ption just by typing it in box)
Program Fee	History:				Most Recent [Date & Chang	e to fee (Date/Amount)
Resident: Date Fee Estal	_{blished} Fall	2012	and original	amount \$ 9,000	_ Fall	2017	\$ 14,000
					Most Recent I	Date & Chang	ge to fee (Date/Amount)
Non-Residen Date Fee Estal		2012	and original	amount \$ 9,000	Fall	2017	\$ 14,000
Other Applica	able Fees in	School/Prog	ram	Resident:	Non-Resident	::	
Applicable diff	erential tuitio	n amount:		0	0		
Number of cla	sses within th	e program with	a fee:	0	0		
Percent of clas	sses within the	e program with	a fee:	0%	0%		

Purpose (Please provide a brief statement detailing the purpose of the fee, including the anticipated expenditures of fee revenue and benefits the fee will provide students. Include an explanation of the additional benefits funded by the increase.)

**NAU requests a two-step fee increase for this highly successful program - to a yearly total of \$17,500 for FY20, and to \$20,000 for FY21. This change is driven by increasing costs of instruction, including paying preceptors for overseeing internships, and sophisticated instructional methods, software and training facilities. Even with this increase, NAU remains highly competitive nationwide and particularly within Arizona, where it is the only public program of its type. Nationwide, costs for Physician Assistant programs have increased between \$3,000 and \$4,000 annually. The market prices below show NAU's costs after the two-step increase in FY21, but the figures for other programs reflect FY19 numbers

Justification (Please provide a brief statement on what the proposal is intended to pay for and how much of the costs will be covered by the incremental revenue)

The NAU Physician Assistant (PA) Program was developed to address Arizona's current and projected severe shortages of physician assistants in Arizona The cost of this program is high due to the rigor of curriculum, faculty quality, facilities demanded by the PA accreditation process, and the cost of operations in the Phoenix Biomedical Campus Health Science Education Building. PAs are in high demand, therefore program graduates will have multiple job offers, with PA salaries averaging over \$100,000 annually. The fee increase will cover preceptor payments for all 550 clinical site placements and maintenance costs associated with all clinical sites, and build the foundation to support the proposed program expansion of 10 students in FY22.

Student Consultation (Please describe the method and outcomes of student consultation)

Students have voiced the opinion that NAU PA Program tuition and fees are a great value compared to all other PA schools for Arizona residents and compared to most other PA schools for non-residents. PA students consistently state that NAU PA is a great value for the #1 career in the nation as ranked by Forbes and US News. Conversations during applicant interviews have confirmed that the current fees are viewed similarly by prospective students, both residents and non-residents. The applicant pool for the incoming class of 50 matriculating in August 2019 contained over 2000 full applications and over 1000 additional expressions of interest in the program.

Institution	Dograd		Annual Price			
Institution	Degree	Resident	Nonresident	Online		
University of Nebraska-Omaha	MPAS (public)	\$ 51,670	\$ 130,610			
University of Colorado- Denver	MPAS (public)	52,350.00	113,349.00			
University if New Mexico	MPAS (public)	60,702.00	86,479.00			
Idaho State University	MPAS (public)	69,258.00	115,938.00			
Northern Arizona University	MPAS (public)	70,682.00	96,362.00			
University of Utah	MPAS (public)	72,837.00	108,236.00			
University of Washington	MPAS (public)	78,742.00	78,742.00			
Oregon Health Sciences University	MPAS (public)	93,438.00	93,438.00			
University of St Franc NM	MPAS (public)	85,500.00	85,500.00			
Western University	MPAS (public)	85,600.00	85,600.00			
AT Still University, Mesa	MPAS (public)	95,005.00	95,005.00			
Touro University Las Vega	MPAS (public)	95,165.00	95,165.00			
Pacific University	MPAS (public)	96,453.00	96,453.00			
Loma Linda University	MPAS (public)	102,936.00	102,936.00			
Midwestern University	MPAS (public)	113,396.00	113,396.00			

BUDGET

Financial Aid Set Aside (FSA) Amount: 14.0%

Proposed Annual Revenue

Program Fee Amount	\$	\$ 20,000.00
Number of Students	#	\$ 100
Total Revenue	=	\$ 2,000,000.00

Financial Aid Set Aside	\$	\$ 280,000.00
Administrative Service Charge	\$	
Preceptorships	\$	\$ 240,000.00
Instructional and Administrative Staffing	\$	\$ 800,000.00
Operations	\$	\$ 680,000.00
	\$	
	\$	
	\$	
	\$	
Total Program Costs	=	\$ 2,000,000.00



PROGRAM FEE REQUEST - NEW

Board of Regents Meeting Rev 2-19-18 April 5-6, 2018 AMENDED Item #2 Page 73 of 169

University: Northern Arizona University			College/School: Health & Human Services				
Department: Health Sciences		Program: Masters of Public Health: Health Promotion					
OBoth	Graduate	OUnd	dergraduate				
Resident:		\$ 260	/semester	Fall Effective Date:	2018		
			Proposed Fee	(this field you may enter other opt	ption just by typing it in bo		
Non-Residen	t:						
\$ 260		\$ 260	/semester	Effective Date: Fall	2018		
			Proposed Fee	(this field you may enter other opt	tion just by typing it in box		
Other Applica	able Fees in School/P	rogram	Resident:	Non-Resident:			
Applicable Dif	ferential Tuition:		0	0			
Number of cla	asses within the program	with a fee:	0	0			
Percent of clas	sses within the program	with a fee:	0%	0%			
Purpose (Plea	se provide a brief statem	ent detailing t	the nurnose of the tuitio	n including the anticinated exp	enditures of tuition		

revenue and benefits the tuition will provide students.)

The MPH:Health Promotion program includes innovative teaching strategies that involve simulation and service learning experiences to prepare students for careers in public health and nutrition science. Following ABOR guidelines, revenues from the fee will be allocated to program management, educational technology and materials, and certification and credentialing exam study materials and examination fees.

Justification (Please provide a brief statement on what the proposal is intended to pay for and how much of the costs will be covered by the incremental revenue)

Proposed fees support student learning and ensure that students are well prepared for credentialing and certification exams so they are competitive in the job market. It will also cover accreditation fees and other aspects of program management, and student exam study materials. The fee will cover all of these expenses for the program.

Program management (accreditation, etc.): \$2,000 Credentialing preparation and exam fees: ~\$6,030

Student Consultation (Please describe the method and outcomes of student consultation)

While there are currently no students in this program, two likely students were polled using a brief survey regarding potential budget items such as: "Council on Education for Public Health (CEPH) accreditation fees", "professional meetings", "Master Certified Health Education Specialist (MCHES) exam materials", MCHES exam fees, and "student scholarships". Respondents' opinions varied regarding the use of program fees to support conference attendance and the use of program fees to purchase study materials for students to pass the health educator certification. Importantly, conference attendance and presentation of scholarly activity is required for all students in the program and these fees would cover the expense for students.

WARKLI PRICING			Pag	e 74 of 169		
Institution Degree		Annual Price				
		Resident	Nonresident	Online		
University of Arizona	MPH in Health Behavior Health Promotion	\$ 27,724	\$ 68,224			
Northern Arizona University	MPH: Health Promotion	10,781.00	23,129.00			

BUDGET

Financial Aid Set Aside (FSA) Amount: 14.0%

Proposed Annual Revenue

Program Fee \$	\$ 520.00
Number of Students #	\$ 18
Total Revenue =	\$ 9,360.00

Financial Aid Set Aside	\$	\$ 1,310.40
Administrative Service Charge	\$	
	\$	
Program management	\$	\$ 2,000.00
Credential preparation and exam fees	\$	\$ 6,030.00
	\$	
	\$	
	\$	
	\$	
Total Program Costs	=	\$ 9,340.40



PROGRAM FEE REQUEST - NEW

Board of Regents Meeting Rev 2-19-18 April 5-6, 2018 AMENDED Item #2 Page 71 of 169

University: Northern Arizona University College/School: College of Health & Human Services				ces				
Department: Health Sciences			Program: Masters of Public Health: Nutrition					
OBoth	Graduate	OUnd	lergraduate					
Resident:		\$ 435	/semester	Effective Date:	Fall	2018		
			Proposed Fee		on just by typing it in box)			
Non-Residen	t:							
		\$ 435	/semester	_ Effective Date: Fall	Fall	2018		
			Proposed Fee	(this field you may e	nter other opti	on just by typing it in box)		
Other Applica	able Fees in School/P	rogram	Resident:	Non-Resident:				
Applicable Dif	ferential Tuition:		0	0				
Number of cla	asses within the program	with a fee:	0	0				
Percent of clas	sses within the program v	with a fee:	0%	0%				
Purpose (Plea	se provide a brief statem	ent detailing t	he nurnose of the tuition	n including the anti	cinated exp	enditures of tuition		

revenue and benefits the tuition will provide students.)

The MPH: Nutrition program includes innovative teaching strategies that involve simulation and service learning experiences that prepare students for careers in public health and dietetics settings. Revenues from the fee will be allocated to program management, educational technology and materials, food lab materials (MPH: Nutrition only), certification and credentialing exam study materials and examination fees, facility usage fees, and preceptor training (this is a required component for program accreditation).

Justification (Please provide a brief statement on what the proposal is intended to pay for and how much of the costs will be covered by the incremental revenue)

Proposed fees support student learning and ensure that students are well prepared for credentialing and certification exams so they are competitive in the job market.

Program management (e.g. accreditation fees, student background checks and compliance tracking software for clinical placements): \$3,475 RD exam study materials: \$1,475

Consumables for food science and culinary arts classes: \$425

Non-food kitchen materials: \$600 Nursing simulation lab rental: \$500 Kitchen facility usage: \$1,750 Preceptor training: \$750

The proposed program fee revenue will cover all of the proposed expenses.

Student Consultation (Please describe the method and outcomes of student consultation)

While there are no current students, likely students for the program were polled using a survey. Six students completed the survey and the majority of respondents "agreed" or "strongly agreed" to the list of items budgeted for the program.

			Pag	e /2 of 169
Institution	stitution Degree		Annual Price	
mstration	Degree	Resident	Nonresident	Online
University of Minnesota	MPH: Nutrition, leading to RD credential	\$ 58,621	\$ 76,982	
University of Washington	MPH: Nutrition, leading to RD credential	48,325.00	71,628.00	
Northern Arizona University	MPH: Dietetics w/proposed fee, leads to RD credential	11,131.00	23,479.00	
*Note: These are the only three	programs in the US that offer an MPH with dietetics			

BUDGET

Financial Aid Set Aside (FSA) Amount: 14.0%

Proposed Annual Revenue

Total Revenue	=	\$ 10,440.00
Number of Students	#	\$ 12
Program Fee	\$	\$ 870.00

Financial Aid Set Aside \$	\$ 1,461.60
Administrative Service Charge \$	
Program management (e.g. accreditation fees, s \$	\$ 3,475.00
RD exam study materials \$	\$ 1,475.00
Consumables for food science and culinary arts \$	\$ 425.00
Non-food kitchen materials \$	\$ 600.00
Nursing simulation lab facility usage \$	\$ 500.00
Kitchen facility usage \$	\$ 1,750.00
Preceptor training \$	\$ 750.00
Total Program Costs =	\$ 10,436.60