#### Board of Regents Meeting April 7-8, 2016 Item #2 Page 83 of 194

### PROGRAM FEE REQUEST

Northern Arizona University **College/School School of Health and Human Services** University Department Physical Therapy and Athletic Training Program: MS in Athletic Training - Flagstaff campus Graduate\_\_x\_\_\_ Undergraduate \_\_\_\_\_ **Upper Division** Lower Division \$\_1,500/sem for Phx Biomed New campus program (Proposed) (Effective Date) \$\_\_\_\$500/sem for Flag \$1,000/sem for Flag **Existing** program program 2014 (Current) (Year Approved) (Proposed) Rationale for Request (~100 words) Athletic Training, like many health related degree programs, requires that students become familiar with the use of state of the art, technologically advanced, equipment that is expensive to purchase and maintain. Additionally, clinical experiences are the foundation of this two-year program with students entering their first rotation in their first semester. Developing and maintaining the contacts that make the clinical rotations available takes significant time for personnel and additional funds. The Athletic Training program at the Phoenix Biomedical Campus, set to open in July, 2016, will provide access to students who cannot make a two-year commitment to residing in Flagstaff. The program at the PBC requires a larger fee since, unlike the Flagstaff program, it operates on a complete cost-recovery basis including higher facility costs in the Phoenix Biomedical Campus Health Sciences Education Building. **Compliance with Board Guidelines (~250 words)** This fee is fully compliant with board guidelines. 14% of the fee receipts will be set aside for student fee scholarships. Standard university procedures will be used to ensure that the revenues from the fee are spent in compliance with board guidelines. Student Consultation (~100 words) We consulted with our current MS-AT students on our Flagstaff campus. The students agreed that the benefits derived from continuing the technical equipment, support, and learning opportunities currently afforded to them by the existing fee would be enhanced with a fee increase. These benefits outweighed concerns for a higher fee.

The entry-level master's in Athletic Training is a relatively new degree, offered by less than 30 institutions nationwide. Of the identified institutions, NAU's tuition, institutional fees and program fees would be in the middle of comparative costs:

College	Annual Tuition/Fees
Manchester College	\$25,850
St. Louis University	\$25,000
Tennessee at Chattanooga	\$16,700
California Baptist	\$16,680
Virginia Commonwealth	\$11,520
<mark>NAU</mark>	\$10,38 <mark>2</mark>
Texas A&M	\$10,000
Stephen F Austin	\$8,826
San Jose State	\$8,356
U of Nebraska, Omaha	\$7,350
UNC Greensboro	\$6,724
Montana State	\$6,590

### **ACCOUNTABILITY**

### **Proposed Annual Revenue**

Program Fee	\$	\$2,000 (Flag) \$3,000 PBC
Number of Students	#	40 Flag , 60 PBC (two year program)
Total Revenue	=	\$260,000 at pgm capacity

Financial Aid Set Aside	\$	\$36,400
Institutional and Advising Personnel	\$	\$80,000
Support Staff	\$	\$60,000
Operating Expenses	\$	\$83,600
Total Program Costs	=	\$260,000

#### Board of Regents Meeting April 7-8, 2016 Item #2 Page 83 of 194

### PROGRAM FEE REQUEST

Northern Arizona University **College/School School of Health and Human Services** University Department Physical Therapy and Athletic Training Program: MS in Athletic Training - Flagstaff campus Graduate\_\_x\_\_\_ Undergraduate \_\_\_\_\_ **Upper Division** Lower Division \$\_1,500/sem for Phx Biomed New campus program (Proposed) (Effective Date) \$\_\_\_\$500/sem for Flag \_\$1,000/sem for Flag **Existing** program program 2014 (Current) (Year Approved) (Proposed) Rationale for Request (~100 words) Athletic Training, like many health related degree programs, requires that students become familiar with the use of state of the art, technologically advanced, equipment that is expensive to purchase and maintain. Additionally, clinical experiences are the foundation of this two-year program with students entering their first rotation in their first semester. Developing and maintaining the contacts that make the clinical rotations available takes significant time for personnel and additional funds. The Athletic Training program at the Phoenix Biomedical Campus, set to open in July, 2016, will provide access to students who cannot make a two-year commitment to residing in Flagstaff. The program at the PBC requires a larger fee since, unlike the Flagstaff program, it operates on a complete cost-recovery basis including higher facility costs in the Phoenix Biomedical Campus Health Sciences Education Building. **Compliance with Board Guidelines (~250 words)** This fee is fully compliant with board guidelines. 14% of the fee receipts will be set aside for student fee scholarships. Standard university procedures will be used to ensure that the revenues from the fee are spent in compliance with board guidelines. Student Consultation (~100 words) We consulted with our current MS-AT students on our Flagstaff campus. The students agreed that the benefits derived from continuing the technical equipment, support, and learning opportunities currently afforded to them by the existing fee would be enhanced with a fee increase. These benefits outweighed concerns for a higher fee.

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Operating Expenses	\$	\$83,600
Total Program Costs	=	\$260,000

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### PROGRAM FEE REQUEST (MODIFICATION)

University	Northern A	rizona University	_College/School	College of Health ar	nd Human Services
Department_	Communica	tion Sciences and Disorders	Program MS i	n Clinical Speech-Lang	guage Pathology
	Graduate	X Unde	rgraduate	• •	Division Division
	New	\$ 40 per credit hour (Proposed) \$ _30 per credit hour		ner 2017 Effective Date)	
	Existing	(Proposed)	<u>Summer</u>	2012 - present	2012 (Year Approved)

#### Rationale for Request (~100 words)

This request is a modification to our 2012 approved Program Fee Request. It increases our program fee from \$30 per credit hour (\$1800 cap) to \$40 per credit hour (no cap).

Communication Sciences and Disorders (CSD) Program Fees are needed to scale up instruction and technologies and to ensure program viability and quality as the scope of practice expands. Ongoing review and continual improvements are needed to maintain our accreditation status with the Council on Academic Accreditation in Audiology and Speech-Language Pathology of the American Speech-Language-Hearing Association. The revenue generated from program fees will support all aspects of the students' educational experience, including providing new instructional enhancements, staffing supervisory clinical faculty, maintaining databases to monitor student training, and funding equipment/facility upgrades.

#### Compliance with Board Guidelines (~250 words)

This request is consistent with ABOR Policy 4-104, "Procedure for Setting and Distributing Program Fees".

ABOR's Financial Aid set aside of 14% of Program Fees for need-based aid/scholarships will preserve accessibility for eligible students to receive scholarships through the Office of Financial Aid to pay for the Program Fees. NAU's tuition rates remain favorable when related to our comparator institutions. With the proposed program fee, NAU's resident tuition ranks 8<sup>th</sup> out of 16 comparator institutions and remains more affordable than any other program, public or private, in the state.

The American Speech-Language-Hearing Association indicates that persons practicing with a Master's Degree in Clinical Speech-Language Pathology earn 38-40% higher salaries than persons practicing with a bachelor's degree. Median salaries for speech-language pathologists working in school positions are approximately \$60,000 while median salaries of those working in medical care facilities are approximately \$71,500. Over a 20 year career, annual salaries rise approximately \$1,200 per year. Northern Arizona University provides a high quality Clinical Speech-Language Pathology master's degree program. The program has a three year average of first time Praxis pass rates of 99%, on-time graduation rates above 97% and nearly 96% employment rates following graduation.

#### Student Consultation (~100 words)

When the initial program fee was approved in 2012, two meetings were held with the Full Time students to explain the program fees. In addition, an explanatory letter was sent to the Summers Only students who were not on campus at the time. The letter provided the rationale for the proposed fees and invited comments. The current proposal modification is expected to go into effect in Summer and Fall 2017 as the existing Program Fee has been posted in our CSD Graduate Handbook since the beginning of our admissions cycle in September 2015. Upon approval by ABOR, the new Program Fee will be posted in the CSD Graduate Student Handbook and announced to the students who will be enrolled in Summer 2017 and Fall 2017. Further, we will include information about the program fees in all acceptance letters for Summer 2017 and Fall 2017.

With this fee, the cost of Northern Arizona University's program will be 10<sup>th</sup> among the university's board-approved peers.

### Institution

# Graduate Resident Tuition per year (2 semesters/3 quarters)

Northern Illinois University	\$16,928
University of Maine	\$15,048
George Mason University	\$14,904
Western Michigan University	\$12,728
Southern Illinois University, Carbondale	\$14,000
University of Akron	\$10,938
Kent State University	\$10,650
Northern Arizona University (with program fee)	\$ 10,566
Ohio University Main Campus	\$ 10,536
University of Alabama	\$ 10,170
<b>Bowling Green State University</b>	\$ 10,168
Georgia State University	\$ 9,808
Old Dominion University	\$ 9,400
University of North Carolina, Greensboro	\$ 7,490
Wichita State University	\$ 6,666
University of Nevada, Las Vegas	\$ 6,456

### **ACCOUNTABILITY**

Financial Aid Set Aside Amount: <u>14 %</u>

# **Proposed Annual Revenue**

Program Fee	\$	20 crhr/\$40 per crhr
Number of Students FY '17 (	#	133 Summers Students 43 Full Time Students
Total Revenue after full implementation	=	\$140,800

Financial Aid Set Aside	\$	19,712
Institutional and Advising Personnel	\$	30,088
Support Staff	\$	46,000
Operating Expenses	\$	45,000
Total Program Costs	=	\$140,800

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# **PROGRAM FEE REQUEST**

University	NAU		College/School			
Department_	School of Nur	sing	Nursing-Generalist, MS Program MS and Post MS FNP Certificate			
GraduateX			Undergraduate		Upper Division Lower Division	
	New	\$	\$60/Credit (Proposed)	(Effective Date)		
	Existing	\$		_\$40/credit	2010	
Rationale f	or Request (~100	) words)				
pays for sudocumenta program fe In 2010, Nur Nursing elim is still under	pervising faculty faculty factoring to software used of \$40/credit has sing first established inated all course feet	to travel to sed in these cour, increasion a \$40 per credictions and incorporaticals of the Nu	tudent clinical sites to ourses. We are reque ng it to \$60/credit hou it hour fee for "Master of S ited an increase for the exi	evaluate performance, a sting that these be incor ur. cience in Nursing (all tracks)".	In 2016, as documented here, not listed specifically, the program fee	
Campliana	ith Board Ci	delines (225)	Oanda)			
•	e with Board Gui	-	-			
software, a class fees w	nd faculty travel vould augment cu	to statewide urrent progra	and clinical sites. The	e addition of funds previo	t support, documentation busly derived from individual am delivery, such as software	
Student Co	nsultation (~100	words)				
Incorporati planning.	on into standard	program fee	e meets student reque	sts for more succinct info	ormation for financial aid	

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#### MARKET PRICING

ASU does not offer an FNP track masters. They do have 6 other tracks. They are 33-35 credit hours with a tuition of \$758 per credit. The program fees are \$750 for full-time students (7 credit hours or more) per semester or \$107 per credit hour for 7 credit or less per semester.

UA does not offer an FNP program. They do have 2 other MS tracks. The MEPN track has a tuition of \$5520 for 1+ units and a program fee of \$3969.06. Their RN to MS track has a tuition of \$789 per credit and a program fee of \$2600 per semester.

Walden University is a 51 credit hour program with a tuition cost of \$445 per credit hour for their general tracks. Their FNP track is a 56 credit hour program with a tuition cost of \$650 per credit hour. There is a \$125 fee per quarter for all tracks.

Chamberlain University offers a non-FNP track and an FNP track. The tuition for the non-FNP track is \$650 per credit and for the FNP track it is \$665 per credit. The non-FNP track has a \$75 and a \$150 fee per session. The FNP track has a \$150 per session fee and a \$6000 fee.

### **ACCOUNTABILITY**

Financial Aid Set Aside Amount: <u>14</u> %

#### **Proposed Annual Revenue**

Program Fee	\$	720
Number of Students	#	184
Total Revenue		132,480

Financial Aid Set Aside	\$	18,547
Institutional and Advising Personnel	\$	9,847
Support Staff	\$	25,218
Operating Expenses	\$	78,868
Total Program Costs	=	132,480

### Board of Regents Meeting April 7-8, 2016 Item #2 Page 79 of 194

# **PROGRAM FEE REQUEST**

University	NAU	Cc	ollege/School	CHHS	
Department_	School of Nursi	ng	Program N	IS and Post MS FNP	Certificate
	Graduate <u>X</u>	_ '	Undergraduate _		Upper Division Lower Division
	New	\$\$60/Cre		(Effective Date)	
	Existing	\$		40/credit	2010
Rationale f	or Request (~100 v	words)			
pays for sup documenta	pervising faculty to tion software used	travel to student c	linical sites to ev We are requestir	aluate performance, a	\$265 in class fees currently and for specific clinical porated into the existing MS
Existing pro software, a class fees w	ogram fees are used nd faculty travel to vould augment curi	statewide and clin	f positions for ad ical sites. The ac o cover these an	ldition of funds previon dinew costs for progr	t support, documentation ously derived from individual am delivery, such as software
Student Co	nsultation (~100 w	vords)			
			tudent requests	for more succinct info	ormation for financial aid

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Total Program Costs	=	132,480

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# **PROGRAM FEE REQUEST**

University	NAU		College/Schoo	I CHHS	
Department_	School of Nursi	ng	Progra	ım <u>DNP</u>	
	Graduate <u>X</u>	_	Undergradua	ate	Upper Division Lower Division
	New Existing	\$	\$60/Credit (Proposed) (Proposed)	(Effective Date) _\$40/credit_ (Current)	
The current to student courses. W	clinical sites to eval e are requesting the	for staff po luate perfor nat these be	mance, and for spec	cific clinical documentat D/credit hour, to \$60/cre	, for supervising faculty to travel ion software used in these edit hour to be in line with the
The additio		creased pro	gram fees are inten ents and clinical port		for program delivery, such as ranslational research, inter-
	nsultation (~100 w		meets student requ	ests for more succinct in	nformation for financial aid

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#### MARKET PRICING

ASU is an 84 credit hour program with a tuition of \$758 per credit hour. Their program fee is currently \$2000 per semester for full time students (7 credits or more) or \$286 per credit under 7 credit hours.

University of Arizona is a 71 - 75 credit hour program (depending on specialty) with a tuition of \$789 pre credit and \$2600 program fee per semester.

Capella University is a 52 credit hour program with a tuition of \$775 per credit. There is a \$1495 colloquia fee, a \$275 weekend-in-Residence fee, and a \$2990 - \$3265 Year-in-Residence Extended Seminar list for Doctoral programs.

Walden University is a 47 credit hour program with a tuition cost of \$800 per credit hour. There is a \$125 fee per quarter.

Chamberlain University offers a DNP. Their tuition is \$750 per credit hour with 2 different session fees of \$600 and \$125 per session.

### **ACCOUNTABILITY**

Financial Aid Set Aside Amount: <u>14</u>%

#### **Proposed Annual Revenue**

Program Fee	\$	720
Number of Students	#	14
Total Revenue	=	10,080

Institutional and Advising Personnel Support Staff	\$	0
Operating Expenses	\$	8,669
Total Program Costs	=	10,080

### **PROGRAM FEE REQUEST**

University	Northern Arizo	na Unive	ersity	College/Sch	ool <u>Co</u>	llege of He	alth and Human Services
Department	epartment Occupational Therapy Pr		Program		octor of Oc	cupational Therapy  Upper Division	
							Lower Division
N	lew	\$					
			(Proposed)		(Effec	tive Date)	
E	xisting	\$		<u> </u>			
Rationale fo	r Request (~100	words)	(Proposed)		(Cı	urrent)	(Year Approved)
This Occupat	tional Therapy pr	ogram, tl	ne first such pr	ogram at an A	rizona pu	ublic institut	tion, is expected to admit its
first class for	fall, 2014. The e	ntry-leve	l Doctor of Occ	cupational The	erapy (OT	D) degree is	a 141 credit hour, 33-month
program tha	t prepares the st	udent to	be licensed as	an Occupation	nal Thera	pist. The ar	nticipated program cost will be
covered thro	ough student fees	. When t	he program is	fully establish	ed, (in FY	'17), it will a	idmit 45 students annually.
	•			•		• •	inary estimates are that, upon
	, , ,	· -					must collect \$13,400 per year
	fee from each st					aniversity i	must concet \$13, 100 per year
iii a piograiii	i ice ii oili eacii si	.uuent in	order to cover	the projected	i cost.		

#### Compliance with Board Guidelines (~250 words)

The NAU Occupational Therapy (OT) Program was developed to address Arizona's current and projected severe shortages of occupational therapists in Arizona, as described in Stephen Collier's 2006 ABOR medical workforce report. The National Board for Certification in occupational therapy reports that the population: OTR practitioner ratio nationally is 1:2485. Arizona is currently nearly 50% higher: 1:3523. The NAU OT Program will be the only Arizona OT program at a public institution and the only one offering the Doctor of Occupational Therapy degree. The two existing OT programs in Arizona are currently housed at two private institutions with total FY14 program costs to students to earn a *master's degree* only of 113% and 123% respectively compared to the proposed FY15 cost to Arizona resident to *earn a doctoral degree from the NAU* program. In other words, the NAU graduate will earn a doctoral degree (OTD) going to school for an additional six months with lower total program costs (\$7,800 and \$14,415, respectively).

The program costs support the rigor of a doctoral curriculum leading to professional practice credentials, faculty quality, shared Phoenix Biomedical campus costs and the facilities and instructional resources demanded by the OT accreditation process. The funds are requisite to support doctoral level education which included outcomes related to academic practice preparation, scholarship, fieldwork education, and individually-mentored, specialty-practice residencies. The financial set aside for this program will be 14%. The program's partnership with the University of Arizona, College of Medicine will result in a high quality OT program projected to be nationally competitive preparing graduates who will be in high demand, therefore, program graduates will have multiple job offers. NAU will use standard university processes to ensure funds are spent for appropriate purposes.

#### Student Consultation (~100 words)

The program is in development and will not admit students until Fall 2014, thus no students are available for consultation. However, the program director has held several informational sessions where the program was explained and discussed with prospective students. Overwhelmingly, prospective applicants stated that the NAU OT Program's proposed tuition and fees would be a welcome relief from the higher costs at Arizona's two private OT programs as well as offered a higher degree outcome (OTD instead of master's degree). Conversations during applicant interviews have confirmed that the proposed fees are not viewed negatively by prospective students.

MARKET PRICING The U.S Bureau of Labor Statistics projects a 33% increased need for occupational therapists between the years 2010-2020 with a current average wage of \$76,400. The *U.S News and World Report* (2013) states that the current unemployment rate across the U.S. is 0.4% for occupational therapy and is ranked # 7 as one of the "Best Health Care Jobs" and #11 in "The 100 Best Jobs." The following table compares the total program tuition and fees of all accredited OTD programs in the U.S. (top chart) and a sampling of bordering master's-degree programs. NAU's proposed total program resident tuition/fees rank 2nd lowest of the 12 accredited doctoral programs listed, and 4th lowest of all 22 programs, public and private schools surveyed.

			<b>Total Program Tuition and Fees</b>						
OT Program	State	Funding	Degree	Resident	Rank	Non-resident	Rank		
Colorado State University	со	Public	masters	\$37,800	1	\$75,600	-		
University of Toledo	ОН	Public	doctorate	\$52,142	2	\$93,079	8		
University of Utah	UT	Public	masters	\$62,022	3	\$136,927	20		
Northern Arizona University	AZ	Public	doctorate	\$62,380	4	\$95,656	10		
Salus University	PA	Private	doctorate	\$68,320	5	\$68,320	1		
University of Tennessee- Chatanooga	TN	Public	doctorate	\$69,498	6	\$168,363	21		
A.T. Still	AZ	Private	masters	\$70,225	7	\$70,225	2		
Touro University - Las Vegas	NV	Private	masters	\$73,482	8	\$73,482	3		
Midwestern University	AZ	Private	masters	\$76,794	9	\$76,794	5		
University of St. Augustine- California	CA	Private	masters	\$79,710	10	\$79,710	(		
Dominican University of California	CA	Private	masters	\$81,200	11	\$81,200	7		
Samuel Merritt University	CA	Private	masters	\$95,000	12	\$95,000	9		
Pacific University	WA	Private	doctorate	\$96,186	13	\$96,186	11		
Mary Baldwin College	VA	Private	doctorate	\$98,250	14	\$98,250	12		
Loma Linda University	CA	Private	masters	\$99,000	15	\$99,000	13		
Belmont	TN	Private	doctorate	\$108,850	16	\$108,850	14		
University of Southern California	CA	Private	masters	\$109,636	17	\$109,636	15		
MGH Institute of Health Professions	MA	Private	doctorate	\$110,800	18	\$110,800	16		
Washington University	WA	Private	doctorate	\$112,647	19	\$112,647	17		
Nova Southeastern University-Tampa	FL	Private	doctorate	\$120,000	20	\$120,000	18		
Creighton: Main Campus	NB	Private	doctorate	\$122,696	21	\$122,696	19		
University of the Sciences	PA	Private	doctorate	\$189,557	22	\$189,557	22		
						Compare w/NAU			
Average Public Institution Total Tuition and Fees			Doctoral	\$61,340	n= 3	+\$1040			
			Masters	\$49,911	n= 2				
		NAU	Doctoral	\$62,380		\$95,656			
Average Private Institution Total Tuition	n and Fee	5	Doctoral	\$114, 145	n= 8	-\$51765			
			Masters	\$85,631	n=9				

#### **ACCOUNTABILITY**

Financial Aid Set Aside Amount: \_\_14\_\_\_%

#### **Proposed Annual Revenue**

Program Fee	\$	11,000
Number of Students at full build-out	#	135
Total Revenue	=	\$1,485,000

Financial Aid Set Aside	\$	207,900
Institutional and Advising Personnel	\$	
Support Staff	\$	\$97,862
Operating Expenses	\$	\$1,179,238
Total Program Costs	=	\$1,485,000



### PROGRAM FEE REQUEST - CHANGE TO EXISTING

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University: Northern Arizona University				College/School: College of Health and Human Services					
Department: Ath Training/Physical Therapy									
OBoth	Both • Graduate • Undergr								
Resident: \$ 2	2,500 Current R	/semester	\$ 3,000	/semester	Effective Dat		2019 ption just by typing it in box)		
Non-Residen		late	FI	oposeu nate	(tills field you fila	y enter other o	ption just by typing it in box,		
	2,500	/semester	\$ 3,000	/semester	Effective Dat		2019		
Current Rate			Pr	oposed Rate	(this field you may enter other option just by typing it in bo				
Program Fee	History:				Most Recent D	ate & Chang	ge to fee (Date/Amount)		
Resident: Date Fee Esta	blished Fall	2012	and original	amount \$ 1,200	Fall -	2014	\$ 2,500		
					Most Recent D	ate & Chang	ge to fee (Date/Amount)		
Non-Resider Date Fee Esta		2012	and original	amount \$ 1,200	Fall	2014	\$ 2,500		
Other Applica	able Fees in	School/Progi	ram	Resident:	Non-Resident:				
Applicable diff	ferential tuition	n amount:		0	0				
Number of cla	asses within the	e program with	a fee:	0	0				
Percent of cla	sses within the	program with	a fee:	0%	0%				

Purpose (Please provide a brief statement detailing the purpose of the fee, including the anticipated expenditures of fee revenue and benefits the fee will provide students. Include an explanation of the additional benefits funded by the increase.)

The program fee is paid by the students for each Fall and Spring semester they are in the program, which is a total of 5 semesters of program fees for the 7 semester program (which includes summers). The fee supports student expenses related to our specialized needs related to the education of health professionals. The students directly benefit from these funds during their time in the program, allowing us to meet the operational costs for the DPT education. Students at the Phoenix Biomedical Center (PBC) pay more than their peers in Flagstaff to support higher direct costs at the PBC than in Flagstaff

Justification (Please provide a brief statement on what the proposal is intended to pay for and how much of the costs will be covered by the incremental revenue)

The funds are used for operational costs including supplies, equipment and equipment replacement and repair. A particular need given the aging equipment of our long-standing DPT program in Flagstaff. In addition, the fees will be used to allow us to expand our contribution to university student services and the increasing costs of graduate education, including financial aid support, learning resources, health and counseling services, and disability services.

Student Consultation (Please describe the method and outcomes of student consultation)

Our program serves over 275 students at two locations- Flagstaff and Phoenix Biomedical Campus. During student interviews, we continually hear they have chosen NAU for the value it provides. Students are cognizant of the low cost of our program coupled with our excellent outcomes. Even out-of-state students have reported that the NAU DPT program is more affordable than other options. The pool for the latest admission cycle had some 1200 applications for our 98 spots (50 at PBC and 48 at Flagstaff). Beginning with the graduates of December 2017 and the completion of our new curriculum, students now graduate in 7 semesters (2.5 years) instead of the previously required 8 semesters. This saves them a semester of tuition and fees and allows them to get into the workforce sooner.

Institution	Degree	Annual Price			
Institution		Resident	Nonresident	Online	
NAU- Flagstaff	DPT	\$ 20,400	\$ 33,200		
UT Galveston	DPT	11,000.00	24,000.00		
University of Utah	DPT	23,670.00	43,000.00		
AT Still, Arizona	DPT	35,000.00	35,000.00		
Midwestern, Arizona	DPT	40,000.00	40,000.00		

### **BUDGET**

Financial Aid Set Aside (FSA) Amount: 14.0%

Proposed Annual Revenue

Program Fee Amount	\$	\$ 6,000.00
Number of Students	#	\$ 146
Total Revenue	=	\$ 876,000.00

Financial Aid Set Aside	\$ 122,640.00
Administrative Service Charge	\$
Support Staff/Faculty	\$ \$345,144.00
Operating Costs	\$ \$ 153,232.00
Clinical Lab	\$ \$52,560.00
Equipment Replacement/Repair	\$ \$ 202,424.00
	\$
	\$
	\$
Total Program Costs	= \$876,000.00



### PROGRAM FEE REQUEST - CHANGE TO EXISTING

Board of Regents Meeting April 11-12, 2019 Item #1 NAU Page 27 of 53

University: Northern Arizona University			ollege/School: Colle	ege of Health ar	nd Human S	ervices	
Department: Ath Training/Phy	sical Ther	apy Pr	rogram: Doctor of	Physical Therap	y- Phoenix	Biomedical	
Both • Graduat	te	O Under	graduate				
Resident: \$ 3,500 Current Rate	/semester	\$ 4,000	/semester	Effective Da  (this field you ma		2019 ption just by typing it in box	-
Non-Resident:			oposed nate	(cins neid yearing	.,	pero just 2) typg 20	_
	semester_	\$ 4,000	/semester	Effective Da	<sub>te:</sub> Fall	2019	
Current Rate	9	Pr	oposed Rate			ption just by typing it in box	)
Program Fee History:				Most Recent D	ate & Chang	e to fee (Date/Amount)	)
Resident: Date Fee Established Fall	2014	and original	amount \$ 3,500	Fall	2014	\$ 3,500	
				Most Recent D	ate & Chang	e to fee (Date/Amount	)
Non-Resident: Date Fee Established Fall	2014	and original	amount \$ 3,500	Fall	2014	\$ 3,500	
Other Applicable Fees in Sc	hool/Prog	ram	Resident:	Non-Resident	:		
Applicable differential tuition a	mount:		0	0			
Number of classes within the p	rogram with	n a fee:	0	0			
Percent of classes within the pr	ogram with	a fee:	0%	0%			

Purpose (Please provide a brief statement detailing the purpose of the fee, including the anticipated expenditures of fee revenue and benefits the fee will provide students. Include an explanation of the additional benefits funded by the increase.)

The program fee is paid by the students for each Fall and Spring semester they are in the program, which is a total of 5 semesters of program fees for the 7 semester program (which includes summers). The fee supports student expenses related to our specialized needs related to the education of health professionals. The students directly benefit from these funds during their time in the program, allowing us to meet the operational costs for the DPT education. Students at the Phoenix Biomedical Center (PBC) pay more than their peers in Flagstaff to support higher direct costs at the PBC than in Flagstaff

Justification (Please provide a brief statement on what the proposal is intended to pay for and how much of the costs will be covered by the incremental revenue)

The funds are used for operational costs including supplies, equipment and equipment replacement and repair. In addition, the fees will be used to allow us to expand our contribution to university student services and the increasing costs of graduate education, including financial aid support, learning resources, health and counseling services, and disability services.

Student Consultation (Please describe the method and outcomes of student consultation)

Our program serves over 275 students at two locations- Flagstaff and Phoenix Biomedical Campus. During student interviews, we continually hear they have chosen NAU for the value it provides. Students are cognizant of the low cost of our program coupled with our excellent outcomes. Even out-of-state students have reported that the NAU DPT program is more affordable than other options. The pool for the latest admission cycle had some 1200 applications for our 98 spots (50 at PBC and 48 at Flagstaff). Beginning with the graduates of December 2017 and the completion of our new curriculum, students now graduate in 7 semesters (2.5 years) instead of the previously required 8 semesters. This saves them a semester of tuition and fees and allows them to get into the workforce sooner.

Institution	Degree	Annual Price			
		Resident	Nonresident	Online	
NAU- Phoenix Bio	DPT	\$ 20,400	\$ 33,200		
UT Galveston	DPT	11,000.00	24,000.00		
University of Utah	DPT	23,670.00	43,000.00		
AT Still, Arizona	DPT	35,000.00	35,000.00		
Midwestern, Arizona	DPT	40,000.00	40,000.00		

### **BUDGET**

Financial Aid Set Aside (FSA) Amount: 14.0%

Proposed Annual Revenue

Program Fee Amount	\$	\$ 8,000.00
Number of Students	#	\$ 139
Total Revenue	=	\$ 1,112,000.00

\$ \$ 155,680.00
\$
\$ \$388,128.00
\$ \$357,984.00
\$ \$66,720.00
\$ \$ 143,488.00
\$
\$
\$
= \$ 1,112,000.00



### PROGRAM FEE REQUEST - CHANGE TO EXISTING

Board of Regents Meeting April 11-12, 2019 Item #1 NAU Page 31 of 53

University: Northern Arizona University			Co	ollege/School: Coll	ege of Health ar	nd Human S	ervices
Department: F	Physician Ass	sistant Studies	S Pr	ogram: Physician	Assistant Progr	am	
O Both			O Under	graduate			
Resident: \$4	,667	/semester	\$ 6,667	/semester	Effective Da		2019
	Current F	Rate	Pr	oposed Rate	(this field you m	ay enter other o	ption just by typing it in box)
Non-Residen	t: -,667 Current F	/semester	\$ 6,667	/semester	Effective Da		2019 ption just by typing it in box)
Dua		rate	FI	oposeu nate	(triis field you fil	ay enter other o	ption just by typing it in box)
Program Fee	History:				Most Recent [	Date & Chang	e to fee (Date/Amount)
Resident: Date Fee Estal	<sub>blished</sub> Fall	2012	and original	amount \$ 9,000	_ Fall	2017	\$ 14,000
					Most Recent I	Date & Chang	ge to fee (Date/Amount)
Non-Residen Date Fee Estal		2012	and original	amount \$ 9,000	Fall	2017	\$ 14,000
Other Applica	able Fees in	School/Prog	ram	Resident:	Non-Resident	::	
Applicable differential tuition amount:				0	0		
Number of cla	sses within th	e program with	a fee:	0	0		
Percent of clas	sses within the	e program with	a fee:	0%	0%		

Purpose (Please provide a brief statement detailing the purpose of the fee, including the anticipated expenditures of fee revenue and benefits the fee will provide students. Include an explanation of the additional benefits funded by the increase.)

\*\*NAU requests a two-step fee increase for this highly successful program - to a yearly total of \$17,500 for FY20, and to \$20,000 for FY21. This change is driven by increasing costs of instruction, including paying preceptors for overseeing internships, and sophisticated instructional methods, software and training facilities. Even with this increase, NAU remains highly competitive nationwide and particularly within Arizona, where it is the only public program of its type. Nationwide, costs for Physician Assistant programs have increased between \$3,000 and \$4,000 annually. The market prices below show NAU's costs after the two-step increase in FY21, but the figures for other programs reflect FY19 numbers

Justification (Please provide a brief statement on what the proposal is intended to pay for and how much of the costs will be covered by the incremental revenue)

The NAU Physician Assistant (PA) Program was developed to address Arizona's current and projected severe shortages of physician assistants in Arizona The cost of this program is high due to the rigor of curriculum, faculty quality, facilities demanded by the PA accreditation process, and the cost of operations in the Phoenix Biomedical Campus Health Science Education Building. PAs are in high demand, therefore program graduates will have multiple job offers, with PA salaries averaging over \$100,000 annually. The fee increase will cover preceptor payments for all 550 clinical site placements and maintenance costs associated with all clinical sites, and build the foundation to support the proposed program expansion of 10 students in FY22.

Student Consultation (Please describe the method and outcomes of student consultation)

Students have voiced the opinion that NAU PA Program tuition and fees are a great value compared to all other PA schools for Arizona residents and compared to most other PA schools for non-residents. PA students consistently state that NAU PA is a great value for the #1 career in the nation as ranked by Forbes and US News. Conversations during applicant interviews have confirmed that the current fees are viewed similarly by prospective students, both residents and non-residents. The applicant pool for the incoming class of 50 matriculating in August 2019 contained over 2000 full applications and over 1000 additional expressions of interest in the program.

Institution	Degree	Annual Price			
	Degree	Resident	Nonresident	Online	
University of Nebraska-Omaha	MPAS (public)	\$ 51,670	\$ 130,610		
University of Colorado- Denver	MPAS (public)	52,350.00	113,349.00		
University if New Mexico	MPAS (public)	60,702.00	86,479.00		
Idaho State University	MPAS (public)	69,258.00	115,938.00		
Northern Arizona University	MPAS (public)	70,682.00	96,362.00		
University of Utah	MPAS (public)	72,837.00	108,236.00		
University of Washington	MPAS (public)	78,742.00	78,742.00		
Oregon Health Sciences University	MPAS (public)	93,438.00	93,438.00		
University of St Franc NM	MPAS (public)	85,500.00	85,500.00		
Western University	MPAS (public)	85,600.00	85,600.00		
AT Still University, Mesa	MPAS (public)	95,005.00	95,005.00		
Touro University Las Vega	MPAS (public)	95,165.00	95,165.00		
Pacific University	MPAS (public)	96,453.00	96,453.00		
Loma Linda University	MPAS (public)	102,936.00	102,936.00		
Midwestern University	MPAS (public)	113,396.00	113,396.00		

### **BUDGET**

Financial Aid Set Aside (FSA) Amount: 14.0%

Proposed Annual Revenue

Program Fee Amount	\$	\$ 20,000.00
Number of Students	#	\$ 100
Total Revenue	=	\$ 2,000,000.00

Financial Aid Set Aside	\$	\$ 280,000.00
Administrative Service Charge	\$	
Preceptorships	\$	\$ 240,000.00
Instructional and Administrative Staffing	\$	\$ 800,000.00
Operations	\$	\$ 680,000.00
	\$	
	\$	
	\$	
	\$	
Total Program Costs	=	\$ 2,000,000.00



### PROGRAM FEE REQUEST - NEW

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University: Northern Arizona University  Department: Health Sciences			College/School: Health & Human Services  Program: Masters of Public Health: Health Promotion				
Resident:		\$ 260	/semester	Fall Effective Date:	2018		
			Proposed Fee	(this field you may enter other opti	ion just by typing it in box		
Non-Residen	t:						
		\$ 260	/semester	Effective Date: Fall	2018		
			Proposed Fee	(this field you may enter other opti	ion just by typing it in box		
Other Applica	able Fees in School/F	rogram	Resident:	Non-Resident:			
Applicable Differential Tuition:			0	0			
Number of classes within the program with a fee:		0	0				
Percent of classes within the program with a fee:		with a fee:	0%	0%			
Purnose (Pleas	se provide a brief statem	ent detailing t	he nurnose of the tuitio	n including the anticipated evo	enditures of tuition		

urpose (Please provide a brief statement detailing the purpose of the tuition, including the anticipated exp revenue and benefits the tuition will provide students.)

The MPH:Health Promotion program includes innovative teaching strategies that involve simulation and service learning experiences to prepare students for careers in public health and nutrition science. Following ABOR guidelines, revenues from the fee will be allocated to program management, educational technology and materials, and certification and credentialing exam study materials and examination fees.

Justification (Please provide a brief statement on what the proposal is intended to pay for and how much of the costs will be covered by the incremental revenue)

Proposed fees support student learning and ensure that students are well prepared for credentialing and certification exams so they are competitive in the job market. It will also cover accreditation fees and other aspects of program management, and student exam study materials. The fee will cover all of these expenses for the program.

Program management (accreditation, etc.): \$2,000 Credentialing preparation and exam fees: ~\$6,030

Student Consultation (Please describe the method and outcomes of student consultation)

While there are currently no students in this program, two likely students were polled using a brief survey regarding potential budget items such as: "Council on Education for Public Health (CEPH) accreditation fees", "professional meetings", "Master Certified Health Education Specialist (MCHES) exam materials", MCHES exam fees, and "student scholarships". Respondents' opinions varied regarding the use of program fees to support conference attendance and the use of program fees to purchase study materials for students to pass the health educator certification. Importantly, conference attendance and presentation of scholarly activity is required for all students in the program and these fees would cover the expense for students.

		Annual Price		<del>e /4 01 109</del>
Institution	Degree	Resident	Nonresident	Online
University of Arizona	MPH in Health Behavior Health Promotion	\$ 27,724	\$ 68,224	
Northern Arizona University	MPH: Health Promotion	10,781.00	23,129.00	

### **BUDGET**

Financial Aid Set Aside (FSA) Amount: 14.0%

**Proposed Annual Revenue** 

Program Fee \$	\$ 520.00
Number of Students #	\$ 18
Total Revenue =	\$ 9,360.00

Financial Aid Set Aside	\$	\$ 1,310.40
Administrative Service Charge	\$	
	\$	
Program management	\$	\$ 2,000.00
Credential preparation and exam fees	\$	\$ 6,030.00
	\$	
	\$	
	\$	
	\$	
Total Program Costs	=	\$ 9,340.40



### PROGRAM FEE REQUEST - NEW

Board of Regents Meeting Rev 2-19-18 April 5-6, 2018 AMENDED Item #2 Page 71 of 169

University: Northern Arizona University  Department: Health Sciences		College/School: College of Health & Human Services				
		Program: Masters of Public Health: Nutrition				
OBoth	<ul><li>Graduate</li></ul>	OUnd	ergraduate			
Resident:		\$ 435	/semester	Fall 2018		2018
		-	Proposed Fee	(this field you may enter other option just by typing it in l		
Non-Residen	t:					
		\$ 435	/semester	_ Effective Date:	Fall	2018
			Proposed Fee	(this field you may enter other option just by typing		on just by typing it in box)
Other Applica	able Fees in School/P	rogram	Resident:	Non-Resident:		
Applicable Differential Tuition:			0	0		
Number of classes within the program with a fee:		0	0			
Percent of classes within the program with a fee:		with a fee:	0%	0%		
Purposo (Plan	co provido a briof statom	ont dotailing th	ha nurnasa af tha tuitia	n including the anti	isinated eves	anditures of tuition

Purpose (Please provide a brief statement detailing the purpose of the tuition, including the anticipated expenditures of tuition revenue and benefits the tuition will provide students.)

The MPH: Nutrition program includes innovative teaching strategies that involve simulation and service learning experiences that prepare students for careers in public health and dietetics settings. Revenues from the fee will be allocated to program management, educational technology and materials, food lab materials (MPH: Nutrition only), certification and credentialing exam study materials and examination fees, facility usage fees, and preceptor training (this is a required component for program accreditation).

Justification (Please provide a brief statement on what the proposal is intended to pay for and how much of the costs will be covered by the incremental revenue)

Proposed fees support student learning and ensure that students are well prepared for credentialing and certification exams so they are competitive in the job market.

Program management (e.g. accreditation fees, student background checks and compliance tracking software for clinical placements): \$3,475 RD exam study materials: \$1,475

Consumables for food science and culinary arts classes: \$425

Non-food kitchen materials: \$600 Nursing simulation lab rental: \$500 Kitchen facility usage: \$1,750 Preceptor training: \$750

The proposed program fee revenue will cover all of the proposed expenses.

Student Consultation (Please describe the method and outcomes of student consultation)

While there are no current students, likely students for the program were polled using a survey. Six students completed the survey and the majority of respondents "agreed" or "strongly agreed" to the list of items budgeted for the program.

Institution	Dograd	Annual Price  Resident Nonresident Onlin  \$ 58,621		0 12 01 100
Institution	Degree			Online
University of Minnesota	MPH: Nutrition, leading to RD credential	\$ 58,621	\$ 76,982	
University of Washington	MPH: Nutrition, leading to RD credential	48,325.00	71,628.00	
Northern Arizona University	MPH: Dietetics w/proposed fee, leads to RD credential	11,131.00	23,479.00	
*Note: These are the only three	programs in the US that offer an MPH with dietetics			

### **BUDGET**

Financial Aid Set Aside (FSA) Amount: 14.0%

Proposed Annual Revenue

Number of Students  Total Revenue	# 	\$ 10,440.00
Number of Students	ш	\$ 12
Program Fee	\$	\$ 870.00

Financial Aid Set Aside	\$	\$ 1,461.60
Administrative Service Charge	\$	
Program management (e.g. accreditation fees, s \$		\$ 3,475.00
RD exam study materials	\$	\$ 1,475.00
Consumables for food science and culinary are	ts \$	\$ 425.00
Non-food kitchen materials	\$	\$ 600.00
Nursing simulation lab facility usage	\$	\$ 500.00
Kitchen facility usage	\$	\$ 1,750.00
Preceptor training	\$	\$ 750.00
Total Program Costs	=	\$ 10,436.60