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August 28, 2025

Governor's Office of Strategic Planning & Budgeting
AZIPS Submittal
1700 West Washington Avenue
6th Floor, Executive Tower
Phoenix, AZ 85007

Attention: Strategic Planning Coordinator

Enclosed you will find two copies of Northern Arizona University's Master List of State Government Programs for FY 2025-2027.

Sincerely,

A handwritten signature in blue ink that reads "K. Laurie Dickson".

K. Laurie Dickson, PhD
Vice President for University Strategy & Senior Associate to the President
Office of the President
Northern Arizona University

KLD/scy
Enclosures